



middlesex
centre

in the centre of it all

2019 Budget

Presentation to Council

January 30, 2019

A Message from the Acting CAO/Treasurer

On behalf of staff, I am pleased to present the 2019 draft Budget for Council approval. While the priority of this budget was a restraint on spending, staff remained mindful of our need to maintain the programs, services and infrastructure Middlesex Centre residents expect and deserve. Staff understand the financial stress many households and businesses are facing and tried to find a fair balance.

The Municipality continues to be committed to community engagement by encouraging residents to be part of the annual budget planning process. In 2019, the budget development process incorporated a number of community engagement initiatives that included web-based, print and social media outreach along with meetings attended by senior staff and residents of the Municipality. As a Municipality, we are focused on increased accountability and transparency. This is achieved through greater engagement with our fellow residents during the planning, implementation and follow-up phases of our projects and priorities. This is important in strengthening community trust in the organization and building confidence in our ability to produce results.

Within the 1.77% tax rate increase, we ended up with the fundamental building blocks of a well considered budget. The 2019 draft budget maintains the current level of services, but at a cost to the resident. The 2019 combined operating and capital budget incorporates a 9.29% increase in the levy.

Furthermore, be advised that a resident's total property tax billing reflects taxes levied by the Municipality of Middlesex Centre, the County of Middlesex and the local school boards. The Municipality budget will only incorporate the tax levy impact for Middlesex Centre.

A home with an assessed value of \$400,000 would see a total increase of \$3.44 per month. A farm with an assessed value of \$1,000,000 would see a total increase of \$2.15 per month.

Staff will be closely monitoring the 2019 budget to actual to ensure that the Municipality is on track to sustain current levels of service and support development pressures to continue to grow and prosper during 2019.

Please take the time to review this budget booklet as it includes the draft budget for operating and capital. It also highlights the impact for a typical homeowner, where the money comes from and where the money is spent and the exciting initiatives the Municipal staff will be working on in 2019.

Yours Sincerely,

Tiffany Farrell, CPA, CA
Director of Corporate Services

2019 Budget Presentation to Council

Introduction

The Municipality of Middlesex Centre plays an essential role in helping residents and businesses enjoy and contribute to building a community we are proud of. This is achieved through the creation, development and implementation of programs and services that meet the needs of our community today and into the future - while being mindful of the current economic realities.

The Municipality develops its capital budget in a four-year time frame. This ensures appropriate planning for required projects and demonstrates the complete impact of major, multi-year projects.

The capital budget includes estimated expenditures needed to pay for such assets as vehicles, equipment, land, construction of buildings, playgrounds and other major permanent improvements.

Operating budgets are comprised of revenue and expenditures invested in all Municipal services and programs. Capital budgets represent total dollars invested in building and infrastructure rehabilitation to meet the needs of our residents now and into the future. We remain focused on advancing Council's Vision and Strategic Plan.

Asset Management

Like every other Municipality in Ontario, we also continue to struggle with closing the infrastructure gap that was identified in our 2013 Asset Management Plan. Maintaining and improving Middlesex Centre's Municipal infrastructure will continue to require investment. In 2016, the long range financial plan for Middlesex Centre operations and capital requirements was completed, which will ensure sustainable municipal services. The Municipality will continue to take advantage of any available Federal and/or Provincial funding to undertake significant infrastructure projects.



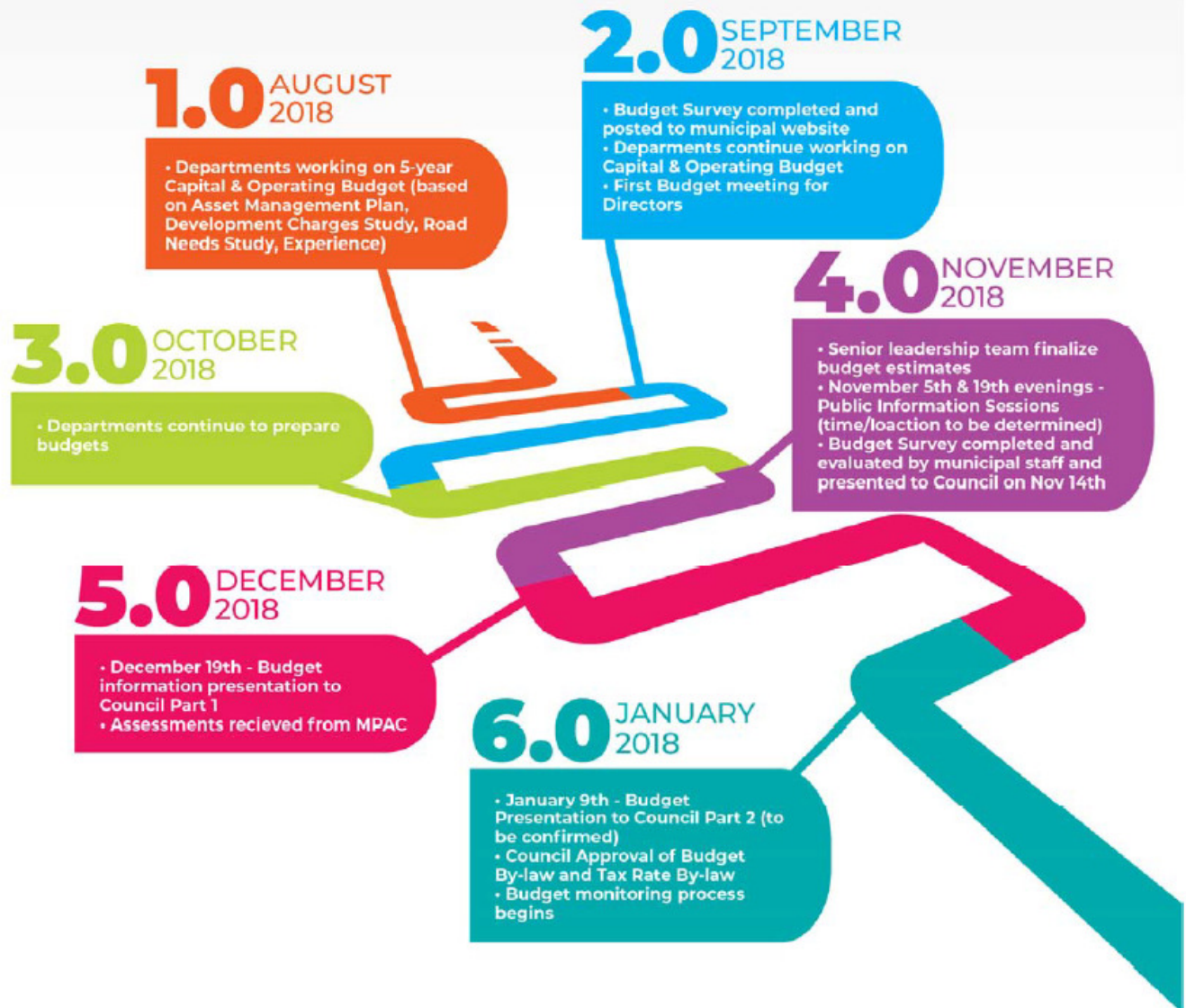
In 2018, we revisited our Asset Management Plan to improve upon what was completed in 2013. The main focus was on completeness, to ensure all assets are captured at a level of detail that can be maintained from day to day operations. From an Asset Management perspective, 2019 will be an exciting year as we finally get to utilize a years worth of work and mined data to help project our future capital spending with the use of an Asset Management system. This system will allow us to understand how certain decisions will effect the overall health of our assets and identify the infrastructure gap that we're facing in real time .

Budget Timeframe & Process



Each year, budgets are completed by individual departments, outlining operating costs and capital requests. These individual budgets are consolidated and subsequently reviewed to determine funding (revenue) sources available and whether additional funds (revenues) are required to meet the approved objectives. Once a consolidated and cohesive budget package has been completed, it is presented to Council for their review. Once a budget has met the approval of Council, funding and priorities will be identified for the coming fiscal year and the budget bylaw is passed.

2019 BUDGET ROADMAP



2019 Budget Challenges

- Additional funding for capital to overcome the current infrastructure funding gap
- Provide funding and resources to address future priorities (Reserves)
- Increasing conservation authority costs of 2.99%
- Projected increasing hydro costs of 5%
- Ability to address increased costs related to legislative and regulatory requirements
- General inflationary increases 2.2%
- Increasing policing costs 4.57%
- Timing of Federal and Provincial grant announcements
- Projected decrease in OMPF funding of 10%
- Strategic plan change with new council term



In this fiscal environment, the overall spending increase would have been larger if not for the impact of operational streamlining and efficiencies that staff have been making in their departments to reduce costs. Despite the general environment of constraint, the 2019 budget includes initiatives that look to the long term viability of Middlesex Centre.

DID YOU KNOW

Municipalities are service based organizations. Your local government provides a wide variety of services to an extremely varied client base. While not an exhaustive list, our customers include: Youth, families, seniors, pet owners, farmers, home owners, renters, workers, artists, walkers, drivers, developers, retirees, business owners and cyclists.

Our challenge is striving to meet the needs of as many of our “customers” as possible in a fiscally responsible way. The process is further complicated where the needs and wants of our citizens are in conflict with one another.

Services your municipality provides:

In your community police, fire, recreational and bylaw services.

On the road construction and maintenance of roads, streetlights and traffic control, street cleaning and snow removal.

In the environment the collection of garbage from our homes and the care and management of parks and green spaces.

2019 Operating Highlights & Key Initiatives

- Vision zero and traffic calming policy initiatives
- Infrastructure management and pavement engineering study
- Structures inventory assessment report
- Addressing unaccounted for water loss
- Increased by-law enforcement presence
- A full rates and fees review of all rental areas (ice, community halls and sport fields)
- Continue with the 2018 clean & green program
- Improvements to Municipal playground equipment at a selection of parks across the Municipality
- Continued improvement of the asset management plan—making this a ‘living document’
- Increasing internal & external communications
- Ongoing review of operational accounts for savings
- Early tendering of capital projects to obtain best price
- Work on ‘gaps’ in health & safety training program
- Official Plan update
- Increase collections of outstanding receivables
- Implementation of paperless account payable workflow
- Increase residential awareness of the benefits of smoke alarms and CO detectors
- New municipal website
- Increasing response capabilities within the fire department by integrating new technologies
- Replacement of fire reporting management system
- New hire: Human resources/health and safety coordinator
- Intranet
- New server
- Implementation of agenda management software



Investing in Middlesex Centre

Capital Project Highlights

The capital budget plan includes a mix of new, maintenance and upgrade projects. It acknowledges that the needs for new infrastructure must be balanced against the Municipality's obligations for existing infrastructure in established communities and growth in expanding communities. In 2019, the Municipality of Middlesex Centre will invest \$21.7 million in capital projects, ranging from roads and sidewalks to recreation facilities, water and waste water projects, vehicles and equipment.

Capital Projects for 2019

- Administration \$1,003,200
- Fire Department \$607,500
- Building Department \$0
- Transportation \$6,370,000
- Water and Wastewater \$10,840,000
- Stormwater \$1,135,000
- Community Services \$1,705,779



DID YOU KNOW ?

- Currently, 20 carry over projects exist from 2018, accounting for 60% of the capital budget.
- Infrastructure GAP: Based on the 2014 Roads Needs Study, we should have completed 18.3km of additional Hot Mix Resurfacing.
- Asset Management Plan's are starting to become a requirement across municipalities in order to obtain specific funding, for example Federal Gas Tax.

Understanding Your Municipal Taxes

Each year, Council approves the amount of expenditure required to support Municipal services. From this amount, revenue sources other than property taxes, such as license fees, user fees and provincial and federal grants are subtracted. The balance is the amount raised by property taxes. Property tax is calculated annually using the property's assessed value and the Council-approved property tax rate. Without these revenues, it would not be possible for the Municipality to provide the services residents rely on every day.

Property assessments were finalized in December 2018 and incorporated into the budget at that time. It is important to note that the County tax levy and education rates will be provided later in 2019.

The tax rate is calculated by dividing the tax levy requirement by the amount of property tax assessment to come up with tax rates

$$\frac{\text{municipal tax levy}}{\text{municipal assessment}} = \text{tax rate}$$

The 2019 budget focuses on services and performance, and aims to clearly illustrate the relationship between services, service levels and costs. The financial decisions we make today are critical to the long-term sustainability of our Municipality. This budget reflects corporate strategic plans and the needs of the community. During this year's process, staff have worked diligently on budget numbers, and have also clearly demonstrated the Municipal services residents receive for their tax dollars. Consistent, reliable services are what residents expect from their Municipality. From clean drinking water, to the roads you drive on and the playgrounds your children enjoy, your day-to-day and quality of life is reliant on these services. The Municipal budget presented here is the way Municipal Council assigns resources to services.

What does this mean for residents?

Your tax dollars pay for numerous programs and services that keep the Municipality running every day:

- Road construction and maintenance
- Policing in Middlesex Centre provided by the OPP
- Fire Services
- Corporate Services
- Economic Development
- Conservation Authorities
- Community Services (arenas, parks, facilities & community centres)

DID YOU KNOW ?

Municipal Property Assessment Corporation (MPAC) assesses the value of your property every four years. This independent, not for profit corporation is fully responsible for determining values of all properties in Ontario. Municipal staff have no input on how your property is valued.

Attachments

2019 Budget Summary

Tax Levy Breakdown

Operating Revenue & Expenditure Summary

Capital Financing

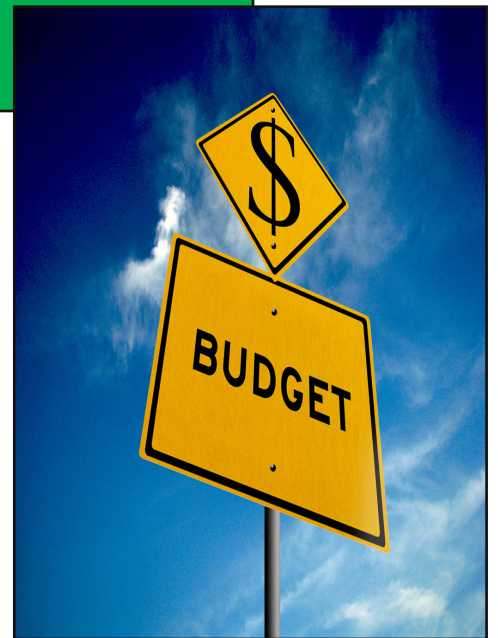
Capital Expenditure Summary

Capital Expenditure Detail by Project

Summary of Reserve Fund Activity

Final Assessment & Tax Rate Summary

Debt Summary



Let's Stay in Touch

Contact

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**Municipality of Middlesex Centre
2019 Budget**

	Revenue	Expenditures	Raised on Taxes	2018 Taxes Raised	Change	
					\$	%
General Government						
Administration	3,313,171	3,192,494	(120,677)	(163,506)	42,829	26.19%
Reserves	2,414,412	7,170,368	4,755,956	3,551,513	1,204,443	33.91%
Medical Centre	103,084	103,084	-	-	-	0.00%
Council	-	216,841	216,841	176,889	39,952	22.59%
Economic Development	-	59,991	59,991	55,129	4,862	8.82%
Total General Government	5,830,667	10,742,778	4,912,111	3,620,025	1,292,086	35.69%
Protection to Persons & Property						
Fire Department	702,900	2,196,598	1,493,698	1,281,657	212,041	16.54%
Policing	1,200	2,190,481	2,189,281	2,096,053	93,228	4.45%
Conservation Authorities	-	273,947	273,947	265,981	7,966	2.99%
Emergency Operations Centre	-	-	-	4,350	(4,350)	-100.00%
Building Inspection	702,750	702,750	-	-	-	0.00%
By-Law Enforcement	9,000	59,117	50,117	74,562	(24,445)	-32.79%
Animal Control	66,000	53,623	(12,377)	(23,450)	11,073	-47.22%
Total Protection to Persons & Property	1,481,850	5,476,515	3,994,665	3,699,153	295,512	7.99%
Public Works & Engineering						
Transportation Operations	6,383,230	10,959,490	4,576,260	4,796,477	(220,216)	-4.59%
Administration	66,301	1,253,820	1,187,520	991,169	196,351	19.81%
Waste Management	754,000	1,110,892	356,892	373,363	(16,471)	-4.41%
Total Public Works & Engineering	7,203,530	13,324,202	6,120,672	6,161,009	(40,337)	-0.65%
Environment Services						
Water Systems	7,697,053	7,697,053	-	-	-	0.00%
Wastewater Systems	9,081,675	9,081,675	-	-	-	0.00%
Stormwater Systems	1,958,080	1,958,080	-	-	-	0.00%
Total Environmental Services	18,736,809	18,736,808	-	-	-	0.00%
Health Services						
Total Health Services	5,750	16,978	11,228	9,438	1,790	18.96%
Community Services						
Parks & Open Space	1,586,096	1,970,434	384,338	532,751	(148,413)	-27.86%
Community Centres	379,175	533,855	154,680	141,913	12,767	9.00%
Arenas	2,040,620	2,498,514	457,894	368,876	89,018	24.13%
Libraries	35,472	24,063	(11,409)	(7,894)	(3,515)	44.53%
Administration	2,500	677,215	674,715	631,835	42,880	6.79%
Total Community Services	4,043,863	5,704,080	1,660,218	1,667,481	(7,263)	-0.44%
Planning & Development						
Planning	363,600	530,000	166,400	178,250	(11,850)	-6.65%
Drainage	53,231	107,734	54,503	61,521	(7,018)	-11.41%
Debt Payments	51,348	51,348	-	-	-	0.00%
Total Planning & Development	468,179	689,083	220,904	239,771	(18,867)	-7.87%
Vehicles & Equipment Maintenance						
Total Vehicles & Equipment Maintenance	-	1,087,007	1,087,007	1,079,240	7,767	0.72%
Total for Municipal Purposes	37,770,647	55,777,451	18,006,804	16,476,117	1,530,687	9.29%

	Residential	Farm
Projected 2019 Tax Rate	0.005912104	0.001478026
2018 Tax Rate	0.005809	0.001452
Y/Y Change (%)	1.77%	1.77%

Example: Tax Payer Impact			
Property Value (Determined by MPAC)	\$	400,000.00	\$ 1,000,000.00
at 2018 Tax Rate	\$	2,323.60	\$ 1,452.25
at 2019 Projected Tax Rate	\$	2,364.84	\$ 1,478.03
Total Municipal Increase for 2018	\$	41.24	\$ 25.77
Increase per month	\$	3.44	\$ 2.15

How do we get a 9.29% (\$1,530,687) Tax Levy Increase ?

General Government (Excluding Reserves)	87,643	
Protection to Persons & Property (Fire, Policing, Conservation, Emergency Operations, Building, By-Law and Animal Control)	295,512	
Public Works & Engineering	(40,337)	
Environmental Services	0	
Health Services	1,790	
Community Services	(7,263)	
Planning & Development	(18,867)	
Vehicles & Equipment Maintenance	7,767	
Total	\$ 326,245	2.52% Tax Levy
		(Without Reserves)
PLUS		
Reserve Transfer Increase from General Government	1,204,443	
Total to be Raised on 2019 Taxes	\$ 1,530,687	9.29% Tax Levy

**Municipality of Middlesex Centre
Operating Revenue & Expenditures Summary
2019 Budget**

Department	2019 Budget			2018 Budget			Y/Y Change			
	Revenue	Expenditures	Taxes	Revenue	Expenditures	Taxes	Revenue	Expenditures	Taxes	% Change
Total General Government	4,827,467	9,739,578	4,912,111	4,820,163	8,440,187	3,620,024	7,304	1,299,390	1,292,087	35.7%
Total Protection to Persons & Property	874,350	4,869,015	3,994,665	800,366	4,499,519	3,699,153	73,984	369,496	295,512	8.0%
Total Public Works	833,530	6,954,202	6,120,672	805,997	6,967,005	6,161,008	27,534	(12,803)	(40,337)	-0.7%
Total Environmental	6,761,809	6,761,808	-	7,060,955	7,060,955	-	(299,146)	(299,147)	-	0.0%
Total Health Services	5,750	16,978	11,228	8,050	17,488	9,438	(2,300)	(511)	1,789	19.0%
Total Community Services	2,338,084	3,998,301	1,660,218	2,168,584	3,836,067	1,667,483	169,500	162,235	(7,265)	-0.4%
Total Vehicles & Equipment	-	1,087,007	1,087,007	20,000	1,099,240	1,079,240	(20,000)	(12,233)	7,767	0.7%
Planning Department	363,600	530,000	166,400	368,000	546,250	178,250	(4,400)	(16,250)	(11,850)	-6.6%
Drainage Superintendent	53,231	107,734	54,503	53,281	114,802	61,521	(50)	(7,067)	(7,017)	-11.4%
Debenture Payments	51,348	51,348	-	53,242	53,242	-	(1,893)	(1,893)	-	0.0%
Total	16,109,168	34,115,972	18,006,804	16,158,637	32,634,755	16,476,118	(49,468)	1,481,218	1,530,687	9.29%

Municipality of Middlesex Centre
 Capital Financing Detail
 2019 Budget

Expenditure Detail	PY Budget	Total Budget	Financing													
	2018		2019	Donations/Other	DC	Roads Capital	General Vehicles & Equipment	Buildings & Facility	Fire Vehicles & Equipment	Waste Water	Water	Storm Water	Build Middlesex Centre	OCIF	Federal Gas Tax	Total Reserves
PWE - Transportation																
Total Construction		5,605,000	793,000	782,450	2,529,550	-	-	-	-	-	-	-	-	1,000,000	500,000	4,812,000
Total Vehicles & Equipment		745,000	-	-	-	745,000	-	-	-	-	-	-	-	-	-	745,000
Total Facilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Structures		20,000	-	-	20,000	-	-	-	-	-	-	-	-	-	-	20,000
PWE - Transportation	\$ 7,510,000	\$ 6,370,000	\$ 793,000	\$ 782,450	\$ 2,549,550	\$ 745,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 500,000	\$ 5,577,000
PWE - Environmental Services																
Total Wastewater Systems		6,225,000	-	5,309,000	-	-	-	-	791,000	125,000	-	-	-	-	-	6,225,000
Total Water Systems		4,615,000	-	898,920	-	-	-	-	125,000	3,591,080	-	-	-	-	-	4,615,000
Total Stormwater Systems		1,135,000	-	-	-	-	-	-	-	-	1,135,000	-	-	-	-	1,135,000
PWE - Environmental Services	\$ 14,170,000	\$ 11,975,000	\$ -	\$ 6,207,920	\$ -	\$ -	\$ -	\$ -	\$ 916,000	\$ 3,716,080	\$ 1,135,000	\$ -	\$ -	\$ -	\$ -	\$ 11,975,000
Community Services																
Total Parks & Opens Spaces		1,350,279	380,000	193,500	-	-	776,779	-	-	-	-	-	-	-	-	970,279
Total Facilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Vehicles & Equipment		95,000	-	-	-	95,000	-	-	-	-	-	-	-	-	-	95,000
Total Community Centres		260,500	-	-	-	-	260,500	-	-	-	-	-	-	-	-	260,500
Total Administration		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community Services	\$ 1,185,398	\$ 1,705,779	\$ 380,000	\$ 193,500	\$ -	\$ 95,000	\$ 1,037,279	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,325,779
Corporate Services																
Photocopier (Capital Lease)		3,200	-	-	-	-	3,200	-	-	-	-	-	-	-	-	3,200
Industrial Land Purchase		1,000,000	-	-	-	-	-	-	-	-	-	1,000,000	-	-	-	1,000,000
Corporate Services	\$ 1,018,200	\$ 1,003,200	\$ -	\$ -	\$ -	\$ -	\$ 3,200	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,003,200
Building																
Building	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire																
Total Fire Operations		475,000	-	-	-	-	-	475,000	-	-	-	-	-	-	-	475,000
Total Administration		132,500	-	-	-	-	-	132,500	-	-	-	-	-	-	-	132,500
Fire	\$ 950,600	\$ 607,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 607,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 607,500
Total Capital Expenditures	24,914,198	\$ 21,661,479	\$ 1,173,000	\$ 7,183,870	\$ 2,549,550	\$ 840,000	\$ 1,040,479	\$ 607,500	\$ 916,000	\$ 3,716,080	\$ 1,135,000	\$ 1,000,000	\$ 1,000,000	\$ 500,000	\$ 20,488,479	

Municipality of Middlesex Centre

Capital Expenditure Summary

2019 Budget

Expenditure Detail	Total Budget			4 Year Plan Capital Forecast			
	2018 Carryforward	2019 Projects	2019	2020	2021	2022	Total 4 Year Plan
PWE - Transportation (Total)	\$ 1,745,000	\$ 4,625,000	\$ 6,370,000	\$ 8,508,000	\$ 6,695,000	\$ 7,545,000	\$ 29,118,000
PWE - Environmental Services (Total)	\$ 10,145,000	\$ 1,830,000	\$ 11,975,000	\$ 7,293,000	\$ 4,900,000	\$ 1,500,000	\$ 25,668,000
Community Services (Total)	\$ 85,279	\$ 1,620,500	\$ 1,705,779	\$ 1,760,000	\$ 436,000	\$ 122,500	\$ 4,024,279
Corporate Services (Total)	\$ 1,003,200	\$ -	\$ 1,003,200	\$ -	\$ -	\$ -	\$ 1,003,200
Building (Total)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000
Fire (Total)	\$ -	\$ 607,500	\$ 607,500	\$ 614,500	\$ 90,000	\$ 90,000	\$ 1,402,000
Total Capital Expenditures	\$ 12,978,479	\$ 8,683,000	\$ 21,661,479	\$ 18,175,500	\$ 12,121,000	\$ 9,337,500	\$ 61,295,479

Municipality of Middlesex Centre
 Capital Expenditure Summary
 2019 Budget

Expenditure Detail	Total Budget		4 Year Plan				Total 4 Year Plan
	2018 Carryforward	2019 Projects	2019	2020	2021	2022	
PWE - Transportation							
Construction							
Concrete Replacement Program		150,000	150,000	150,000	150,000	150,000	600,000
Mill Creek Lane (Yorkdale St to Gideon)	40,000		40,000				40,000
Hot Mix Resurfacing Program		1,100,000	1,100,000	2,000,000		2,000,000	5,100,000
Hyde Park Road Reconstruction (Stonefield Ln to 13 Mile Rd)	400,000		400,000				400,000
Martin Road Reconstruction (Wellington Street to Harris Road)	1,000,000	290,000	1,290,000				1,290,000
Gravel Pit Road Way		100,000	100,000				100,000
Old River Road (Glendon Dr to Pulham Rd)	285,000		285,000				285,000
Garden Avenue / Wellington Street W STM Sewer Upgrade		640,000	640,000				640,000
Medway Rd (Hyde Park Rd to Denfield Rd)		1,100,000	1,100,000				1,100,000
Poplar Hill Rd (Charlton Dr to Greystead Dr)		500,000	500,000				500,000
			-				-
Old River Road (Glendon Dr to Pulham Rd)			-	800,000			800,000
Medway Rd (Denfield Rd to Vanneck Road)			-	250,000			250,000
King/George Street Reconstruction			-	480,000			480,000
Adelaide Street N Reconstruction (15 Mile Rd to 16 Mile Rd)			-	1,500,000			1,500,000
Hyde Park Road Reconstruction (13 Mile Rd to 15 Mile Rd)			-	250,000			250,000
			-				-
Medway Rd (Denfield Rd to Vanneck Road)			-		2,500,000		2,500,000
Oxbow Dr (Nairn Rd to Vanneck Rd)			-		79,000		79,000
Hyde Park Road Reconstruction (13 Mile Rd to 15 Mile Rd)			-		2,000,000		2,000,000
			-				-
Hyde Park Road (15 Mile Rd to Elginfield Rd)			-			2,500,000	2,500,000
Oxbow Dr (Nairn Rd to Vanneck Rd)			-			300,000	300,000
Total Construction	1,725,000	3,880,000	5,605,000	5,430,000	4,729,000	4,950,000	20,714,000
Vehicles & Equipment							
Half-Ton Pickup - Replace 2007 Ford Ranger 3227		50,000	50,000				50,000
Tandem Truck - Replace 2008 International 3208		450,000	450,000				450,000
Tandem Truck - Replace 2006 International 3221			-	360,000			360,000
NEW - 2019 Trackless MT7 Tractor		195,000	195,000				195,000
Bins for Enviro Depots		50,000	50,000				50,000
			-				-

Municipality of Middlesex Centre

Capital Expenditure Summary

2019 Budget

Expenditure Detail	Total Budget		4 Year Plan Capital Forecast				Total 4 Year Plan
	2018 Carryforward	2019 Projects	2019	2020	2021	2022	
	Brush Chipper - Replace 2007 Vermeer 3606			-	100,000		
Rubber Tire Roller - Replace 2011 Bomag 3608			-	130,000			130,000
Tandem Truck - Replace 2008 International 3204			-	380,000			380,000
Tandem Truck - Replace 2008 International 3206			-	380,000			380,000
Grader - Replace 2004 CAT 140H 3317			-		460,000		460,000
Loader - Replace 2009 CASE 721E			-		200,000		200,000
NEW - Single Axle Truck			-		300,000		300,000
Backhoe - Replace 2004 CAT 420D 3415			-			175,000	175,000
Grader - Replace 2009 Volvo G946 3318			-			475,000	475,000
Tandem Truck - Replace 2012 International 3202			-			415,000	415,000
Total Vehicles & Equipment	-	745,000	745,000	1,350,000	960,000	1,065,000	4,120,000
Facilities							
Delaware Operations Centre			-	100,000			100,000
Total Facilities	-	-	-	100,000	-	-	100,000
Structures							
Rehabilitate Culvert C-313	10,000		10,000				10,000
Replace Culvert C-101	10,000		10,000				10,000
Rehabilitate Bridge B-530			-	147,000			147,000
Rehabilitate Bridge B-124			-	175,000			175,000
Replace Culvert C-102			-	300,000			300,000
Rehabilitate Bridge B-530			-	831,000			831,000
Rehabilitate Bridge B-529			-	175,000			175,000
Rehabilitate Bridge B-124			-		831,000		831,000
Rehabilitate Bridge B-537			-		175,000		175,000
Rehabilitate Bridge B-529			-			930,000	930,000
Replace Culvert C-147			-			600,000	600,000
Total Structures	20,000	-	20,000	1,628,000	1,006,000	1,530,000	4,184,000
PWE - Transportation (Total)	\$ 1,745,000	\$ 4,625,000	\$ 6,370,000	\$ 8,508,000	\$ 6,695,000	\$ 7,545,000	\$ 29,118,000

Municipality of Middlesex Centre

Capital Expenditure Summary

2019 Budget

Expenditure Detail	Total Budget		4 Year Plan Capital Forecast				Total 4 Year Plan
	2018 Carryforward	2019 Projects	2019	2020	2021	2022	
PWE - Environmental Services							
Wastewater Systems							
<i>ARVA</i>							-
Arva WWTF - New Facility		250,000	250,000				250,000
TOTAL	-	250,000	250,000	-	-	-	250,000
<i>ILDERTON</i>							-
Ilderton WWTF Expansion - Phase 1	3,400,000		3,400,000				3,400,000
TOTAL	3,400,000	-	3,400,000	-	-	-	3,400,000
<i>KILWORTH</i>							-
Kilworth West Sanitary Sewer Connection	2,100,000		2,100,000				2,100,000
TOTAL	2,100,000	-	2,100,000	-	-	-	2,100,000
<i>KOMOKA</i>							-
Upgrade Pumping Station					400,000		400,000
Servicing of Tunks Lane		350,000	350,000				350,000
Komoka Road Forcemain Replacement					1,500,000		1,500,000
TOTAL	-	350,000	350,000	-	1,900,000	-	2,250,000
<i>ALL SYSTEMS</i>							-
SCADA Replacement		125,000	125,000				125,000
Half-Ton Pickup - Replace 2010 Econoline 4301				24,000			24,000
TOTAL	-	125,000	125,000	24,000	-	-	149,000
							-
Total Wastewater Systems	5,500,000	725,000	6,225,000	24,000	1,900,000	-	8,149,000
Water Systems							
<i>DELAWARE</i>							-
Standpipe Replacement	1,800,000		1,800,000				1,800,000
Water Supply Interconnection Phase 1	2,100,000		2,100,000				2,100,000
Water Supply Interconnection Phase 2				3,500,000			3,500,000
TOTAL	3,900,000	-	3,900,000	3,500,000	-	-	7,400,000
							-

Municipality of Middlesex Centre

Capital Expenditure Summary

2019 Budget

Expenditure Detail	Total Budget		4 Year Plan Capital Forecast				Total 4 Year Plan
	2018 Carryforward	2019 Projects	2019	2020	2021	2022	
<i>ILDERTON</i>			-				-
Watermain Replacement Program			-	500,000		500,000	1,000,000
TOTAL	-	-	-	500,000	-	500,000	1,000,000
<i>KOMOKA</i>							-
Servicing of Tunks Lane		150,000	150,000				150,000
TOTAL	-	150,000	150,000	-	-	-	150,000
<i>KILWORTH</i>							-
Glendon Drive Watermain Extension	440,000		440,000				440,000
TOTAL	440,000	-	440,000	-	-	-	440,000
<i>MELROSE</i>							-
Lake Huron Primary Water Supply Connection			-	495,000	1,000,000		1,495,000
TOTAL	-	-	-	495,000	1,000,000	-	1,495,000
<i>ALL SYSTEMS</i>							-
Hybrid/EV Car - Replace 2012 Chevrolet Cruise			-	24,000			24,000
SCADA Replacement		125,000	125,000				125,000
TOTAL	-	125,000	125,000	24,000	-	-	149,000
Total Water Systems	4,340,000	275,000	4,615,000	4,519,000	1,000,000	500,000	10,634,000
Stormwater Systems							
<i>DELAWARE</i>							-
Meadowcreek Storm Sewer Replacement	130,000		130,000				130,000
Garden Avenue / John Street STM Sewer Upgrade		830,000	830,000	750,000			1,580,000
TOTAL	130,000	830,000	960,000	750,000	-	-	1,710,000
<i>ILDERTON</i>							-
King/George Street Reconstruction			-	250,000			250,000
TOTAL	-	-	-	250,000	-	-	250,000
<i>KILWORTH</i>							-
Glendon Drive Reconstruction			-	750,000			750,000
TOTAL	-	-	-	750,000	-	-	750,000

Municipality of Middlesex Centre
 Capital Expenditure Summary
 2019 Budget

Expenditure Detail	Total Budget		4 Year Plan				Total 4 Year Plan
	2018 Carryforward	2019 Projects	2019	2020	2021	2022	
Komoka			-				-
Glendon Drive Reconstruction			-	1,000,000	2,000,000	1,000,000	4,000,000
TOTAL	-	-	-	1,000,000	2,000,000	1,000,000	4,000,000
<i>ALL SYSTEMS</i>			-				-
Settlement Community Stormwater Master Plan	175,000		175,000				175,000
TOTAL	175,000	-	175,000	-	-	-	175,000
<i>Total Stormwater Systems</i>	305,000	830,000	1,135,000	2,750,000	2,000,000	1,000,000	6,885,000
PWE - Environmental Services (Total)	\$ 10,145,000	\$ 1,830,000	\$ 11,975,000	\$ 7,293,000	\$ 4,900,000	\$ 1,500,000	\$ 25,668,000
Community Services							
Parks & Open Space							
<i>ARVA WELDON</i>							-
REPLACE PLAYGROUND EQUIPMENT - PLAY EQUIPMENT	14,325	56,000	70,325				70,325
REPLACE PLAYGROUND EQUIPMENT - SWING BAYS	10,000		10,000				10,000
PLAYFIELD IMPROVEMENTS FOR LARGE DIAMOND		10,000	10,000				10,000
REPLACE PARK LIGHTING			-	50,000			50,000
TOTAL	24,325	66,000	90,325	50,000	-	-	140,325
<i>COLDSTREAM CONSERVATION</i>							-
REPLACE PLAYGROUND EQUIPMENT - PLAY EQUIPMENT			-	100,000			100,000
TOTAL	-	-	-	100,000	-	-	100,000
<i>ILDERTON OPTIMIST</i>							-
REPLACE PLAYGROUND EQUIPMENT			-	100,000			100,000
TOTAL	-	-	-	100,000	-	-	100,000
<i>DELAWARE MUNICIPAL PARK</i>							-
REPLACE PLAYGROUND EQUIPMENT - PLAY EQUIPMENT	20,954	59,000	79,954				79,954
CONSTRUCT LARGER BACKSTOP		60,000	60,000				60,000
TOTAL	20,954	119,000	139,954	-	-	-	139,954
<i>DELAWARE LIONS PARK</i>							-
SKATE PARK LANDSCAPING		15,000	15,000				15,000

Municipality of Middlesex Centre

Capital Expenditure Summary

2019 Budget

Expenditure Detail	Total Budget			4 Year Plan Capital Forecast			
	2018 Carryforward	2019 Projects	2019	2020	2021	2022	Total 4 Year Plan
IRRIGATION FOR PLAYFIELDS (tentative)		70,000	70,000				70,000
TOTAL	-	85,000	85,000	-	-	-	85,000
<i>DENFIELD PARK</i>			-				-
REPLACE DIAMOND BLEACHERS				15,000			15,000
REPLACE PLAYGROUND EQUIPMENT - PLAY EQUIPMENT				100,000			100,000
INSTALL NEW DRAINAGE PIPE IN PLAYFIELD	30,000		30,000				30,000
TOTAL	30,000	-	30,000	115,000	-	-	145,000
<i>ILDERTON HERITAGE</i>			-				-
REMOVE SECOND STOREY OF BARN						40,000	40,000
REPLACE PLAYGROUND EQUIPMENT		145,000	145,000				145,000
CEMENT AND BRICKWORK REPAIRS		10,000	10,000				10,000
REPLACE DIAMOND BLEACHERS				15,000			15,000
REPLACE SHADE STRUCTURE				15,000			15,000
TOTAL	-	155,000	155,000	30,000	-	40,000	225,000
<i>KILWORTH OPTIMIST PARK</i>			-				-
TRIDON PARK DEVELOPMENT		375,000	375,000				375,000
TOTAL	-	375,000	375,000	-	-	-	375,000
<i>KOMOKA PARK</i>			-				-
REPLACE PLAYGROUND EQUIPMENT - PLAY EQUIPMENT				100,000			100,000
IRRIGATION FOR PLAYFIELDS (tentative)				125,000			125,000
INFIELD IMPROVEMENTS (BACK DIAMOND)		75,000	75,000				75,000
RESURFACE TENNIS COURTS		50,000	50,000				50,000
TOTAL	-	125,000	125,000	225,000	-	-	350,000
<i>MEADOWCREEK PARK</i>			-				-
REPLACE PLAYGROUND EQUIPMENT - PLAY EQUIPMENT				100,000			100,000
TOTAL	-	-	-	100,000	-	-	100,000
<i>WESTBROOK PARK</i>			-				-
REPLACE SHADE STRUCTURE				10,000			10,000
REPLACE PLAYGROUND EQUIPMENT - PLAY EQUIPMENT				100,000			100,000
TOTAL	-	-	-	110,000	-	-	110,000
			-				-

Municipality of Middlesex Centre

Capital Expenditure Summary

2019 Budget

Expenditure Detail	Total Budget			4 Year Plan Capital Forecast			
	2018 Carryforward	2019 Projects	2019	2020	2021	2022	Total 4 Year Plan
<i>POPLAR HILL</i>			-				-
REPLACE PLAYGROUND EQUIPMENT		125,000	125,000				125,000
PAVILLION RENOVATIONS			-	100,000			100,000
ARCHITECT FEES FOR PAVILION UPGRADES	10,000		10,000				10,000
TOTAL	10,000	125,000	135,000	100,000	-	-	235,000
<i>TRAILS</i>			-				-
LITTLE FARM/CLEAR SKIES TRAIL		215,000	215,000				215,000
TOTAL	-	215,000	215,000	-	-	-	215,000
<i>Total Parks & Opens Spaces</i>	<i>85,279</i>	<i>1,265,000</i>	<i>1,350,279</i>	<i>930,000</i>	<i>-</i>	<i>40,000</i>	<i>2,320,279</i>
Facilities							
<i>ILDERTON ARENA</i>			-				-
SAFETY'S ON REFRIGERATION			-	10,000			10,000
TOTAL	-	-	-	10,000	-	-	10,000
<i>WELLNESS CENTRE</i>			-				-
REPLACE CARPET			-		35,000		35,000
REPLACE VENDING MACHINES			-		12,000		12,000
REPLACE CANTEEN EQUIPMENT			-		50,000		50,000
TOTAL	-	-	-	-	97,000	-	97,000
<i>ILDERTON LIBRARY</i>			-				-
HVAC			-	15,000			15,000
TOTAL	-	-	-	15,000	-	-	15,000
<i>Total Facilities</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>25,000</i>	<i>97,000</i>	<i>-</i>	<i>122,000</i>
Vehicles & Equipment							
PRESSURE WASHER CARTS X2		12,000	12,000				12,000
NEW 13' WIDE SNOW WING BLADE ATTACHMENT FOR 3512		18,000	18,000				18,000
REPLACE 2009 KUBOTA LOADER		40,000	40,000				40,000
REPLACE 2008 FRONT MOUNT MOWER		25,000	25,000				25,000
ICE RESURFACER - ILBERTON			-	110,000			110,000

Municipality of Middlesex Centre

Capital Expenditure Summary

2019 Budget

Expenditure Detail	Total Budget		4 Year Plan Capital Forecast				Total 4 Year Plan
	2018 Carryforward	2019 Projects	2019	2020	2021	2022	
	REPLACE 2010 DODGE QUAD CAB			-		50,000	
REPLACE 2014 2500 (X2)			-	90,000			90,000
NEW 1/2 TON PICK UP			-		40,000		40,000
NEW MOWER			-		15,000		15,000
NEW MOWER			-		15,000		15,000
NEW 18-20' TRAILER			-		4,500		4,500
REPLACE 2012 JOHN DEERE TRACTOR			-			75,000	75,000
REPLACE LINE SPRAYER			-			7,500	7,500
<i>Total Vehicles & Equipment</i>	-	95,000	95,000	200,000	124,500	82,500	502,000
Community Centres							
COLDSTREAM CC & MUNICIPAL OFFICE							-
REPLACE ROOF			-	60,000			60,000
REPLACE HVAC			-	60,000			60,000
REPLACE GENERATOR (EOC)			-	80,000			80,000
ELECTRONIC SIGN			-		4,500		4,500
<i>TOTAL</i>	-	-	-	200,000	4,500	-	204,500
DELAWARE CC							-
REPLACE ROOF			-	85,000			85,000
REPLACE HVAC			-		60,000		60,000
RESURFACE PARKING LOT			-		150,000		150,000
WASHROOM - ACCESSIBILITY IMPROVEMENTS		138,000	138,000				138,000
<i>TOTAL</i>	-	138,000	138,000	85,000	210,000	-	433,000
BRYANSTON CC/FIRE HALL							-
REPLACE ROOF		95,000	95,000				95,000
<i>TOTAL</i>	-	95,000	95,000	-	-	-	95,000
KOMOKA CC							-
REPLACE HVAC			-	25,000			25,000
REPLACE ROOF			-	60,000			60,000
PARKING LOT DRAIN REPAIR		20,000	20,000				20,000
<i>TOTAL</i>	-	20,000	20,000	235,000	-	-	255,000
ILDERTON CC							-

Municipality of Middlesex Centre
 Capital Expenditure Summary
 2019 Budget

Expenditure Detail	Total Budget			4 Year Plan Capital Forecast			
	2018 Carryforward	2019 Projects	2019	2020	2021	2022	Total 4 Year Plan
REPLACE HVAC			-	25,000			25,000
REPLACE ROOF			-	60,000			60,000
REPLACE INDUSTRIAL REFRIGERATOR		7,500	7,500				7,500
TOTAL	-	7,500	7,500	85,000	-	-	92,500
<i>Total Community Centres</i>	-	260,500	260,500	605,000	214,500	-	1,080,000
Administration							
			-				-
<i>Total Administration</i>	-	-	-	-	-	-	-
Community Services (Total)	\$ 85,279	\$ 1,620,500	\$ 1,705,779	\$ 1,760,000	\$ 436,000	\$ 122,500	\$ 4,024,279
Corporate Services							
Photocopier (Capital Lease)	3,200		3,200				3,200
Industrial Land Purchase	1,000,000		1,000,000				1,000,000
Corporate Services (Total)	\$ 1,003,200	\$ -	\$ 1,003,200	\$ -	\$ -	\$ -	\$ 1,003,200
Building							
2 Hybrid/EV Car - Building Department			-			80,000	80,000
Building (Total)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000
Fire							
Fire Operations							
Arva							-
ROOF			-			40,000	40,000
TOTAL	-	-	-	-	-	40,000	40,000
COLDSTREAM							-
REPLACE TANKER (Life extending 2 years - 20 Year was in 2017)		450,000	450,000				450,000
TOTAL	-	450,000	450,000	-	-	-	450,000
DELAWARE							-
Roof			-	80,000			80,000
TOTAL	-	-	-	80,000	-	-	80,000

Municipality of Middlesex Centre

Capital Expenditure Summary

2019 Budget

Expenditure Detail	Total Budget		4 Year Plan					
	2018 Carryforward	2019 Projects	Capital Forecast					
			2019	2020	2021	2022	Total 4 Year Plan	
ILDERTON								-
REPLACE ENGINE/PUMPER			-	450,000				450,000
New Bunker Gear Storage System/Racking		25,000	25,000					25,000
Utility Terrain Vehicle			-	39,500				39,500
TOTAL	-	25,000	25,000	489,500	-	-	-	514,500
<i>Total Fire Operations</i>	-	475,000	475,000	569,500	-	40,000		1,084,500
Fire Administration								
HYDRAULICS/RESCUE TOOLS			-		40,000			40,000
SCBA (Maintenance and Updates)			-	20,000				20,000
HOSE (All Stations as Required)		40,000	40,000			30,000		70,000
BUNKER GEAR (2 Spare Sets Per Station)		40,000	40,000			20,000		60,000
GAS MONITORING UNITS and Stations			-		50,000			50,000
Decon/Rehab Shelter			-	25,000				25,000
Gear		12,500	12,500					12,500
Fans for Smoke Extraction, PPV, and rehab		40,000	40,000					40,000
<i>Total Administration</i>	-	132,500	132,500	45,000	90,000	50,000		317,500
Fire (Total)	\$ -	\$ 607,500	\$ 607,500	\$ 614,500	\$ 90,000	\$ 90,000	\$	\$ 1,402,000
Total Capital Expenditures	\$ 12,978,479	\$ 8,683,000	\$ 21,661,479	\$ 18,175,500	\$ 12,121,000	\$ 9,337,500	\$	\$ 61,295,479

Municipality of Middlesex Centre

Summary of Reserve Fund Activity

2019 Budget

Reserve Name	2011	2012	2013	2014	2015	2016	2017	Projected 2018 Balance	Projected 2019 Balance					
Federal Gas Tax Reserve Fund	1,091,605	1,476,722	1,472,909	693,411	1,130,861	679,564	323,346	-	42,143	-	17,016			
Cost Stabilization Reserve Fund						110,278	466,676		541,966		733,865			
Ilderton Lions Park Reserve Fund	-	-	-	1,312	7,816	22,736	36,080		53,193		63,193			
Poplar Hill Log Cabin Reserve Fund	4,410	6,122	6,190	6,248	6,310	22,736	36,080		6,468		6,468			
Delaware Hydro Reserve Fund	835,429	841,828	850,570	851,344	858,468	863,140	838,605		845,839		845,839			
Employee Benefits Reserve Fund	-	49,279	85,960	115,911	172,105	183,334	194,908		196,658		201,658			
Medical Centre Reserve Fund	2,027	3,058	4,100	5,145	6,201	25,643	63,509		64,078		73,292			
Tax Rate Stabilization Reserve Fund	1,589,357	531,426	1,101,000	1,111,173	1,122,322	1,975,789	1,986,397		2,004,225		1,954,225			
Build Middlesex Centre Reserve Fund	-	-	682,122	605,617	537,177	676,095	771,340		968,310		421,448			
Waste Management	430,229	454,760	470,218	273,243	168,531	169,735	171,192		172,728		172,728			
Gravel Pit Rehabilitation	295,245	332,995	370,503	410,257	430,554	453,000	472,790		489,259		503,759			
Computer Replacement Reserve Fund									-		-			
Insurance Claims Reserve Fund	86,507	87,498	88,483	151,533	153,056	153,748	355,068		356,896		406,896			
Fire Vehicles and Equipment Reserve Fund	505,981	421,897	553,546	852,225	1,151,902	1,062,462	877,906		1,086,223		1,028,723			
Fire Public Education Reserve Fund	-	-	-	21,085	38,987	72,132	87,751	-	48,339		5,661			
Buildings and Facilities Reserve Fund	354,359	1,100,183	907,911	1,100,189	1,512,801	1,744,734	847,186		1,296,778		2,102,166			
Road Capital Reserve Fund	464,393	772,305	1,486,222	1,867,664	2,420,236	2,908,555	3,396,628		3,620,713		2,367,663			
General Vehicles and Equipment Reserve Fund	347,594	654,169	549,329	720,817	937,722	596,427	674,809		1,106,160		1,421,160			
Ontario Community Infrastructure Fund (OCIF) Reserve Fund	-	-	-	-	-	-	-	-	792,170	-	832,266			
Administrative Support Reserve Fund						40,436	81,364		122,619		163,055			
Winter Maintenance Reserve Fund						109,835	310,175		311,601		311,601			
Workplace Safety Reserve Fund	64,436	-	-	-	-	-	-		-		-			
MIII - Ilderton Water Storage Reserve Fund	-	-	1,100,000	288,742	-	-	-		-		-			
Wellness Centre Splashpad Reserve Fund	-	-	11,470	-	-	-	-		-		-			
Election Reserve									-		15,000			
Wastewater Capital Reserve Fund	-	1,420,305	-	1,054,561	-	955,407	-	644,347	-	92,601	184,206	1,021,700	895,688	936,027
Water Capital Reserve Fund	-	665,903	-	395,360	-	98,192	-	359,092	-	88,311	783,962	2,001,834	1,245,206	790,922
Storm Water Capital Reserve Fund		355,101		359,165		363,209		366,565		370,243	773,881	1,121,214	1,607,866	832,477
Total Reserve Fund	4,340,465	5,641,485	9,050,140	9,157,226	11,021,001	13,612,428	16,136,559		16,109,822		12,926,700			

Municipality of Middlesex Centre
Preliminary Assessments & Tax Rate Summary

		2019 Assessment					2019 Revenue (using 2019 Tax Rates)
RTQ	Description	Final Phased CVA	2019 Tax Rate	2018 Tax Rate	Y/Y Tax Rate Change	% Change	
CT	Commercial: Full	115,932,019	0.006769	0.006651	0.000118	1.77%	784,717
CU	Commercial: Excess Land	183,000	0.004738	0.004656	0.000083	1.77%	867
CX	Commercial: Vacant Land	3,329,582	0.004738	0.004656	0.000083	1.77%	15,776
	Commercial	119,444,601					801,360
E	Exempt	106,156,386	-	-	-		-
FT	Farm	1,450,932,327	0.001478	0.001452	0.000026	1.77%	2,144,516
IT	Industrial: Full	10,507,781	0.010317	0.010137	0.000180	1.77%	108,411
IU	Industrial: Excess Land	682,756	0.006706	0.006589	0.000117	1.77%	4,579
IX	Industrial: Vacant Land	479,300	0.006706	0.006589	0.000117	1.77%	3,214
	Industrial	11,669,837					116,204
JT	Industrial New	671,311	0.010317	0.010137	0.000180	1.77%	6,926
MT	Multi-Residential	9,654,750	0.010463	0.010280	0.000182	1.77%	101,014
PT	Pipeline	120,871,369	0.006240	0.006131	0.000109	1.77%	754,265
R1	Residential: Farmland 1	598,000	0.003843	0.003776	0.000067	1.77%	2,298
RL	Residential: Upper-tier & Education Only	222,400	-	-	-	0.00%	-
RT	Residential: Full	2,354,138,019	0.005912	0.005809	0.000103	1.77%	13,917,910
	Residential	2,354,958,419					13,920,208
ST	Shopping Centre	187,850	0.006769	0.006651	0.000118	1.77%	1,272
TT	Managed Forest	3,671,476	0.001478	0.001452	0.000026	1.77%	5,427
WT	Railway Right-of-Way	-	-	-	-	0.00%	-
XT	Commercial (New Construction): Full	13,505,430	0.006769	0.006651	0.000118	1.77%	91,415
XU	Commercial (New Construction): Excess Land	189,125	0.004738	0.004656	0.000083	1.77%	896
	Commercial New	13,694,555					92,311
CF	Commercial PIL: Full	4,692,888	0.006769	0.006651	0.000118	1.77%	31,765
CG	Commercial PIL: General	3,666,000	0.006769	0.006651	0.000118	1.77%	24,814
CZ	Commercial PIL: General, Vacant Land	481,750	0.004738	0.004656	0.000083	1.77%	2,283
FP	Farm PIL: Full, Taxable Tenant of Province	164,250	0.001478	0.001452	0.000026	1.77%	243
HF	Landfill PIL: Full	-	-	-	-	0.00%	-
RG	Residential PIL: General	503,000	0.003843	0.003776	0.000067	1.77%	1,933
	Payment in Lieu	9,507,888					61,038
IH	Industrial: Full, Shared PIL	219,475	0.010317	0.010137	0.000180	1.77%	2,264
UH	Utility Transmission/Distribution: Full, Shared PIL	-	-	-	-	0.00%	-
	Shared Payment in Lieu	219,475					2,264
	Total	4,201,640,244					18,006,804

Municipality of Middlesex Centre

Debt Summary
2019 Budget

Description	Debt Details				2019 Budget Impact			2019 Debt Responsibility			Remaining Principal
	Total Loan	Interest Rate	% DC Eligible	Maturity	2019 Principal Payment	2019 Interest Payment	Total 2019 Payments	Development Charges	User Fees	Tax Levy	
Kilworth Komoka Wastewater	2,100,000	0.00%	70%	2019	131,250	-	131,250	91,875	39,375	-	-
Arva Wastewater Pumping Station	220,000	7.00%	0%	2021	16,952	3,815	20,766	-	20,766	-	37,546
Ilderton Medical Clinic	311,419	0.00%	0%	2023	31,142	-	31,142	-	-	31,142	124,567
Kilworth Komoka Water Line	3,142,193	3.72%	50%	2031	224,442	106,436	330,878	165,439	165,439	-	2,693,308
Denfield Operations Centre	5,067,705	3.61%	18%	2032	253,385	121,194	374,579	66,301	-	308,279	3,167,316
Ilderton Timberwalk Pumping Station	1,097,583	4.00%	67%	2034	43,120	37,643	80,762	54,272	26,490	-	897,944
LED & Street Lights Upgrades	1,261,629	3.36%	0%	2037	63,081	38,680	101,762	-	-	101,762	1,103,926
Komoka Wastewater Treatment Facility Expansion	7,072,293	3.63%	70%	2038	344,990	241,096	586,086	410,260	175,826	-	6,382,313
Coldstream Fire Hall	2,237,008	4.00%	0%	2038	74,793	88,735	163,529	-	-	163,529	2,162,215
Komoka Wellness Centre	5,546,814	3.69%	44%	2042	184,894	162,032	346,925	151,260	-	195,666	4,252,558
Total	28,056,645				1,368,049	799,631	2,167,680	939,406	427,897	800,377	20,821,692

Note: Does not Include Tile Drain loans or Municipal Drain Loans